

FLEURY S.A.
Public Held Company
Company Taxpayer's ID (CNPJ) 60.840.055/0001-31
Company Registry (NIRE) 35.300.197.534

MINUTE OF THE BOARD OF DIRECTOR'S MEETING
HELD ON JULY 6TH, 2021

- 1. Date, time and place:** Held on July 6th, 2021, at 10:00 am (ten), at Fleury S.A.'s ("Company") headquarters, located in the City and State of São Paulo, State of São Paulo, at Avenida General Valdomiro de Lima, no. 508, Jabaquara, Zip Code 04344-070.
- 2. Attendance:** All members of the Company's Board of Directors were present, via conference call, pursuant to Article 15, Paragraph 3 of the Company's Bylaws: (i) Marcio Pinheiro Mendes; (ii) Fernando Lopes Alberto; (iii) Rui Monteiro de Barros Maciel; (iv) Samuel Monteiro dos Santos Junior; (v) Andrea Cristina de Lima Rolim; (vi) João Roberto Gonçalves Teixeira; (vii) Rachel Ribeiro Horta; (viii) Raul Calfat; (ix) Luiz Carlos Trabuço Cappi, (x) Manoel Antonio Peres (Alternate for Mr. Ivan Luiz Gontijo Junior). Due to the presence of all members of the Board of Directors, the call was waived, pursuant to art. 15, paragraph 1 of the Company's Bylaws.
- 3. Chair:** The meeting was chaired by Mr. Marcio Pinheiro Mendes and Mr. Anderson Andreoli Martins was the secretary.
- 4. Agenda:** (i) rectification of the dates contained in item 5.1, sub-items "I. Issuance Date", "IX. Term and Expiration Date" and "XIX. Optional Total Early Redemption" of the minutes referred to the Company's Board of Directors' Meeting held on July 1, 2021, at 10:00 am, at the Company's headquarters ("Meeting of the Board of Directors 07/01/2021")—, which approved the 6th (sixth) issuance of simple, non-convertible, unsecured debentures, in three series ("Debentures"), for public distribution with restricted placement efforts, pursuant to Instruction of Comissão de Valores Mobiliários ("CVM") no. 476, of January 16, 2009, as amended; (ii) the ratification of other resolutions taken at the Board of Directors Meeting 07.01.2021 that have not been expressly rectified at this meeting; (iii) the ratification of all acts already taken by the Company's board of directors to carry out the resolutions taken at this meeting and at the Board of Directors' Meeting 07.01.2021; and (iv) The authorization for the Company's Executive Board to sign any and all instruments, amendments or other contracts necessary to carry out and/or maintain the resolutions taken at this meeting.
- 5. Resolutions:** The following matters were approved, by unanimous vote and without any reservations or reservations (i) the rectification of the dates contained in item 5.1, sub-

items "I. Issuance Date", "IX. Term and Expiration Date" and "XIX. Total Optional Early Redemption" of the Board of Directors' Meeting 07.01.2021, to include (a) in sub-item "I. Issuance Date", the correct issuance date of the Debentures, that is, July 8, 2021, instead of July 1, 2021; (b) in subitem "IX. Term and Maturity Date", the correct maturity dates of the Debentures, which are (b.1) July 8, 2025 as the Maturity Date of the First Series Debentures instead of July 1, 2025; (b.2) July 8, 2026 as the Maturity Date of the Second Series Debentures instead of July 1, 2026; and (b.3) July 8, 2028 as the Maturity Date of the Third Series Debentures instead of July 1, 2028; and (c) in sub-item "XIX. Total Optional Early Redemption", the correct full optional early redemption dates of the Debentures, namely (c.1) July 8, 2023 (inclusive) as the date on which the Company may, at its sole discretion, carry out the redemption optional advance payment of all First Series Debentures instead of July 1, 2023; (c.2) July 8, 2024 (inclusive) as the date on which the Company may, at its sole discretion, carry out the optional early redemption of all Second Series Debentures instead of July 1, 2024; and (c.3) July 8, 2026 (inclusive) as the date on which the Company may, at its sole discretion, carry out the optional early redemption of all Third Series Debentures instead of July 1, 2026; (ii) the ratification of other resolutions taken at the Board of Directors Meeting 07.01.2021 that have not been expressly rectified at this meeting; (iii) the ratification of all acts already taken by the Company's executive board of directors to carry out the resolutions taken at this meeting and at the Board of Directors' Meeting 07.01.2021; and (iv) the authorization for the Company's Executive Board to sign any and all instruments, amendments or other contracts necessary to carry out and/or maintain the resolutions taken at this meeting.

Closing: With no further matters on the agenda and there being no other manifestation, the present meeting was adjourned, these minutes were drawn up, which, after being read and approved, were signed by all those present. Chair: Marcio Pinheiro Mendes, Chairman; Anderson Andreoli Martins, Secretary. Board: Marcio Pinheiro Mendes; Fernando Lopes Alberto; Rui Monteiro de Barros Maciel; Samuel Monteiro dos Santos Junior; Andrea Cristina de Lima Rolim; João Roberto Gonçalves Teixeira; Rachel Ribeiro Horta; Raul Calfat; Luiz Carlos Trabuco Cappi; and Manoel Antonio Peres.

São Paulo, July 6th, 2021

As per the original, drawn up in the official book.

Chair:

Marcio Pinheiro Mendes
Chairman

Anderson Andreoli Martins
Secretary

