

**Fleury S.A.**  
Publicly Held Company  
NIRE 35.300.197.534  
CNPJ/MF nº 60.840.055/0001-31

**MINUTES OF THE BOARD OF DIRECTOR'S MEETING  
HELD ON MAY 27<sup>th</sup>, 2021**

**1. Date, time and place:** Held at 08:30 a.m. on May 27<sup>th</sup>, 2020, at Fleury S.A. ("Company") headquarters, located in the City and State of São Paulo, at Avenida General Valdomiro de Lima, no. 508, Jabaquara.

**2. Attendance:** All members of the Company's Board of Directors attended by means of a conference call, as per art. 15, paragraph 3, of the Company's Bylaws, namely: (i) Mr. Marcio Pinheiro Mendes; (ii) Mrs. Andréa Cristina de Lima Rolim; (iii) Mr. Fernando Lopes Alberto; (iv) Mr. João Roberto Gonçalves Teixeira; (v) Ms. Rachel Ribeiro Horta; (vi) Mr. Raul Calfat; (vii) Mr. Rui Monteiro de Barros Maciel; (viii) Mr. Samuel Monteiro dos Santos Junior; and (ix) Mr. Luiz Carlos Trabuco Cappi. The Director Mr. Ivan Luiz Gontijo Junior did not attend this meeting. Due to the presence of the majority of the members of the Board of Directors and in view of the prior written agreement of the absent Director, the call was waived, pursuant to art. 15, § 1 of the Company's Bylaws.

**3. Chair:** The meeting was chaired by Mr. Marcio Pinheiro Mendes and Mrs. Andrea Marçon Bocabello was the secretary.

**4. Agenda:** The members of the Company's Board of Directors met to examine, discuss and resolve on:

(i) Election of the Company's Executive Officers, with a mandate until the first meeting of the Board of Directors after the 2023 Annual General Meeting;

**5. Resolutions:**

**5.1.** The members of the Board of Directors, by unanimous vote and without any restrictions, decided:

To elect, to compose the Executive Board of the Company, with a mandate until the first meeting of the Board of Directors after the 2023 Annual General Meeting: (a) Jeane Tsutsui, for the position of President; (b) Fernando Augusto Rodrigues Leão Filho, for the position of Chief Financial and Investor Relations Officer; (c) Claudio Prado for the position of Executive Director without a Specific Designation and (d) Edgar Gil Rizzatti, for the position of Executive Director without a Specific Designation, all with professional domicile at Av. General Valdomiro de Lima n ° 508, Jabaquara, Cidade and the State of São Paulo, who take up their respective positions on the present date, by

signing the respective terms of tenure, under the terms of art. 149 of Law No. 6,404 / 1976, and the respective clearance statements, according to CVM Instruction No. 367/2002, where they declare, individually and for all purposes, that they are not prevented by a special law, as well as they are not involved in any predicted crimes in law that prevent them from exercising mercantile activities or the administration of society, and that they were also not condemned to the penalty that prohibits, even temporarily, access to public offices, neither for bankruptcy, malpractice, bribery, bribery, embezzlement , against the popular economy, against the national financial system, against rules of defense of competition and consumer relations, public faith or property;

**5.2.** The Directors unanimously decide to authorize the Company's management to perform all acts and sign all instruments related to the resolutions taken above.

**6. Closing:** There being nothing more to be discussed and there being no other manifestation, the present meeting was closed, from which these minutes were drawn up, which, having been read and approved, were signed by all those present. Signatures: Presiding Board: Mr. Marcio Pinheiro Mendes, Chairman; Andrea Marçon Bocabello, Secretary. Board members: Marcio Pinheiro Mendes; Andréa Cristina de Lima Rolim; Fernando Lopes Alberto; João Roberto Gonçalves Teixeira; Rachel Ribeiro Horta; Raul Calfat; Rui Monteiro de Barros Maciel; Samuel Monteiro dos Santos Junior; and Luiz Carlos Trabuco Cappi.

*As per the original, drawn up in the official book.*

São Paulo, May 27<sup>th</sup>, 2021.

Marcio Pinheiro Mendes

Chairman

Andrea Marçon Bocabello

Secretary