

Fleury S.A.
NIRE 35.300.197.534
CNPJ/MF nº 60.840.055/0001-31

MINUTE OF THE BOARD OF DIRECTOR'S MEETING
HELD ON JULY 27th, 2021

Date, time and place: Held at 09:00 a.m. on July 27th, 2021, at the Company's headquarters located in the City and State of São Paulo, at Avenue General Valdomiro de Lima, no. 508, Jabaquara.

Attendance: All members of the Company's Board of Directors were present, via conference call, pursuant to Article 15, Paragraph 3 of the Company's Bylaws: Messrs. (i) Marcio Pinheiro Mendes; (ii) Fernando Lopes Alberto; (iii) Rui Monteiro de Barros Maciel; (iv) Luiz Carlos Trabuco Cappi; (v) Samuel Monteiro dos Santos Junior; (vi) Ivan Luiz Gontijo Junior; (vii) Andrea Cristina de Lima Rolim; (viii) João Roberto Gonçalves Teixeira; (ix) Rachel Ribeiro Horta; (x) Raul Calfat. Due to the presence of all members of the Board of Directors, the call was waived, pursuant to article 15, paragraph 1 of the Company's Bylaws.

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Chair: The meeting was chaired by Mr. Marcio Pinheiro Mendes and Mrs. Andrea Marçon Bocabello was the secretary.

Agenda: To resolve on (i) The financial result for the second quarter of 2021;

Resolutions: After review and discussion, the members of the Board of Directors, by unanimity of votes and without any restrictions, resolved:

(i) Approve the result for the Second Quarter of 2021 and authorize its disclosure, pursuant to applicable regulations.

Closing: With no further matter to be discussed and there being no other manifestation, the present meeting was adjourned, these minutes were drawn up, which, after being read and approved, were signed by all those present. Presiding Board: Marcio Pinheiro Mendes, President; Andrea Marçon Bocabello, Secretary. Advisors: Marcio Pinheiro Mendes; Fernando Lopes Alberto; Rui Monteiro de Barros Maciel; Luiz Carlos Trabuco Cappi; Samuel Monteiro dos Santos Junior; Ivan Luiz Gontijo Junior; Andrea Cristina de Lima Rolim; João Roberto Gonçalves Teixeira; Rachel Ribeiro Horta; Raul Calfat

As per the original, drawn up in the official book.

São Paulo, July 27th, 2021.

Márcio Pinheiro Mendes

Chairman

Andrea Marçon Bocabello
Secretary